

NEW OAKVILLE HOSPITAL *News*



Halton Healthcare

OCTOBER 2007

ENCOURAGING COMMUNITY INVOLVEMENT

From the very early stages, community involvement has been an important part of the New Oakville Hospital project. To facilitate this participation, Halton Healthcare Services (HHS) has established regular update sessions to provide interested members of the community with a forum to learn more about the project.

In April 2007 HHS hosted an update session for individuals who had participated in our Patient-Centred Community Design focus groups. Attendees were presented with the findings of those focus groups along with an explanation of how their input would impact the project. The update also provided a forum for people to ask

the project management team questions related to the new hospital.

Since that time, the new hospital project has been progressing rapidly. HHS is on the verge of submitting the Master Plan and will be moving on to the next phase of the project – schematic design. HHS felt it was time to provide the community with another update about what has been going on and what the next steps in the project will be.

At the second Community Update Session, held on Wednesday, October 3rd, participants heard from representatives from Stantec Architecture, the architectural team working on the project as well as

presentations on traffic flow planning and landscape architecture in and around the future facility.

At the conclusion of the session participants were given the opportunity to address a panel of professionals who are working on different aspects of the New Oakville Hospital project. Look for the next issue of this newsletter when we will publish some of the questions and answers that were raised at the session.

If you would like to participate in the next Community Update session, please e-mail newoakvillehospital@haltonhealthcare.on.ca

INTRODUCING THE REDEVELOPMENT TEAM

Before the New Oakville Hospital opens its doors to the public in 2013, hundreds of people will have spent countless hours working on various stages of its development. From facility design to coordinating the transfer of equipment and patients to the new hospital there is a lot of work to be done between now and opening day. In addition to this, Halton Healthcare Services (HHS) has a number of other construction projects that will continue to go ahead at the same time as the New Oakville Hospital project. To manage all this, HHS established a new division in the organization – the Redevelopment Office.

The Redevelopment Office currently maintains a staff of six and as HHS capital projects advance, the office will need to be expanded. We would like to introduce you to the current team members, who for the next six years, will be consumed with architectural drawings, contract negotiations and equipment inventories to name just a few. All this to make sure the New Oakville Hospital and all other HHS construction projects stay on-time, on-budget and are built to meet the high-quality standards set for hospital projects.



The Redevelopment team gather around an early version of the site layout for the New Oakville Hospital.

LEFT TO RIGHT: Doug McCann, Val Stove, Bill Bailey, Jennifer Alger, Sandro Paulozza and Peter Austin.

BILL BAILEY, VICE-PRESIDENT, REDEVELOPMENT

With over eighteen years experience in the Ontario Public Sector, Bill Bailey brings his extensive knowledge of strategic capital investment planning, funding policy development, and capital program design and implementation to his position at Halton Healthcare Services. Prior to accepting the Vice-President position with HHS, Bill had been with the Ontario Ministry of Health & Long-Term Care (MOHLTC) as the Director, Capital Planning and Strategies Branch.

In his position with the Ministry of Health, Bill worked closely with a number of public agencies in reviewing and approving hospital redevelopment plans. He also worked closely with the Ministry of Public Infrastructure Renewal and Infrastructure Ontario on many large-scale hospital projects. He brings a broad range of knowledge regarding public sector building projects to HHS.

As Vice-President, Redevelopment, Bill oversees all the operations of the Redevelopment Office, which, in addition to the work associated with building the New Oakville Hospital, has responsibility for capital improvement and renovation projects at HHS's existing three hospitals.

"The New Oakville Hospital is an enormously exciting project for HHS and our community. Building a hospital from the ground up is a one-of-a-kind opportunity. The fact that we get to start from scratch means that when the New Oakville Hospital is completed it will have been designed specifically to meet the needs of our community," explains Bill. "There are other benefits to building on a greenfield site, including minimal disruption to operations at the current hospital and the opportunity to plan for future expansions of the new site."

"We have a lot of work ahead of us and I am confident that our team is up for the challenge," concludes Bill. "When the new hospital opens it will set a new standard for hospital building projects in the province."



JENNIFER ALGER, SENIOR ADMINISTRATIVE ASSISTANT

Jennifer Alger has over ten years experience working in a variety of administrative roles. Much of her experience has been spent working in the construction industry having worked with an engineering firm in her hometown of North Bay and two separate general contracting firms in Southern Ontario. "I have previous experience working in the construction industry and when the position with the Redevelopment Office opened up I recognized this would be a great opportunity to work on a really important project," explains Jennifer.

As Senior Administrative Assistant, Jennifer's primary role is to support the Vice-President of Redevelopment, Bill Bailey. In addition to this, Jennifer supports the other members of the team by coordinating meetings between HHS staff and external consultants, scheduling workshops for staff and community members and managing all of the planning documents related to the projects the team works on. She is also the main contact between HHS and the Ministry of Health and Long-Term Care and other external organizations ensuring open communication between each group.

"The Redevelopment Office has a great team of people," continues Jennifer. "We all work really well together and while the work associated with our capital projects keeps us busy, we still manage to have fun."

PETER AUSTIN, PROJECT COORDINATOR, EQUIPMENT PLANNING

Having spent nine years managing the Biomedical Engineering Department at HHS, Peter is a recognizable face around the hospital. In 2005, Peter left HHS when he accepted a position with a firm in Mississauga. He spent just over a year with that organization before accepting his new position in the Redevelopment Office.

Peter graduated from Ryerson University with a Bachelor of Engineering and went on to complete a program in Biomedical Engineering Technology at Fanshawe College in London, Ontario. While working full-time at HHS, Peter obtained his Master of Business Administration from McMaster University in 2005.

As the Project Coordinator for Equipment Planning in the Redevelopment Office, Peter is using his skills as a licensed Professional Engineer by making sure the new hospital has all the necessary equipment installed and ready to use when the hospital opens. "A big part of my job is to inventory and assess every piece of biomedical equipment we currently use at OTMH," explains Peter, "This is vital because we will need to decide which equipment can be taken to the new hospital and what pieces will have to be purchased new."

"We have six years to open the new hospital, but if you think about it, we *only* have six years left to open the new hospital," states Peter, "Six years will fly by in no time. There is a lot of work to be done between now and then, but it will be well worth the effort when our community opens the doors to a brand new hospital."

DOUG MCCANN, DIRECTOR, PLANNING AND DESIGN

Doug is a Registered Architect with over 17 years in practice. Before joining the Redevelopment Office at HHS, Doug ran his own Architectural firm in Toronto. Prior to this he managed a number of large scale hospital expansions throughout Ontario. Doug holds degrees in both Architecture and Economics.

In his new role as Director of Planning and Design, Doug's primary focus is overseeing the planning for the New Oakville Hospital through the various phases of design, approvals and construction. Doug will be working closely with the many users and stakeholders to ensure the new hospital meets their needs and expectations. He will also work closely with the Hospital's many advisors.

"A building of this scale and complexity needs numerous advisors," explains Doug. "During the course of this project we will be working with a multi-disciplinary team which will include architects and engineers as well as other specialized advisors, such as schedule specialists, medical equipment consultants and retail strategists, to name just a few. Each of these professionals has a key piece of the puzzle and something important to add."

The New Oakville Hospital will be a state-of-the-art facility able to meet the multitude and various needs of the community it serves. "The modern hospital is a health-oriented microcosm of society. By this I mean it is a scaled-down version of the community it serves. The hospital contains its own versions of residences, places of work, public spaces, places for education such as the auditorium or for quiet reflection such as the chapel," continues Doug. "With virtually a 'blank slate' as a site, it is a real opportunity to be involved in a project of this scale and importance from its very early stages."

SANDRO PAULOZZA, MANAGER, CAPITAL PROJECTS

Sandro has been managing capital projects at HHS for over seven years, and for much of that time, he has been the key staff member in charge of supervising renovation and building projects at HHS hospitals. When the Redevelopment Office was established in 2006, Sandro became part of the newly formed Redevelopment team. "Working with the Redevelopment team has been great. Each member of the team has their own areas of expertise and everyone brings something different to the table. The projects we work on are definitely a collaborative effort," explains Sandro.

Sandro completed his diploma in Aerospace Engineering Technology from Ryerson Polytechnical Institute and went on to obtain further qualifications in Life-Safety System Design, Comprehensive Project Management and Multiple Project Management.

Sandro acknowledges that, "working on the Redevelopment team has provided me with a great opportunity to be involved with such a large and important project for our organization and our community. The comprehensive planning process is extraordinary and gives you an appreciation of the depth and detail required to achieve a successful project of this magnitude. On the other hand, I am quite fortunate in that I have the opportunity to manage a number of smaller projects, most recently the ICU and Adult Mental Health Expansions at OTMH, where the relatively quick execution is quite satisfying and rewarding."

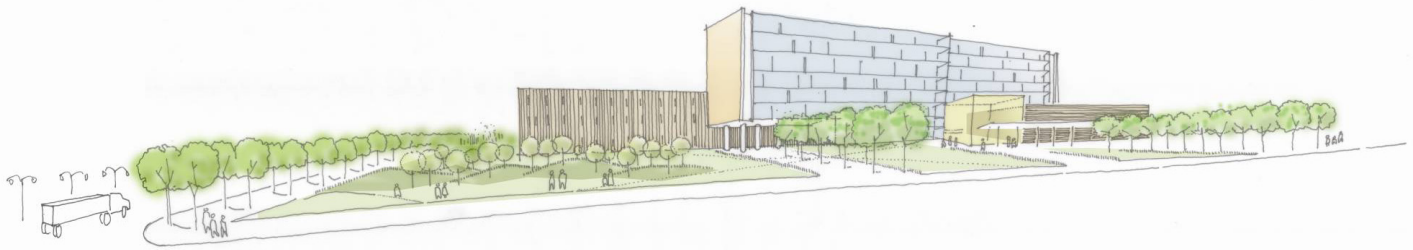
VAL STOVE, DIRECTOR, OPERATIONS, INTEGRATION AND TRANSITION

Prior to joining the Redevelopment team in 2006, Val was Senior Project Coordinator in the Office of Professional Practice at HHS. Val came to OTMH in 1995 working first as a consultant, and later as a full-time staff member. Throughout her career she has worked in a wide variety of positions and organizations in Manitoba, Alberta, British Columbia and Ontario.

In her new role as Director of Operations, Integration and Transition, Val will be applying her experience in operations, education, administration, health care consulting and clinical practice to make sure that the professional, clinical and operational perspective is reflected in all elements of the planning process for the New Oakville Hospital.

"I am thrilled to be involved with this exciting project. A hospital consists of much more than the bricks and mortar used to build it. The day-to-day operations of a hospital are integral to its design. How it will be used by people – the patients and visitors who utilize its services and the staff, physicians, students, and volunteers who work there – impacts the size, layout and design of the building and its surroundings," explains Val.

Another piece of the puzzle that Val will be tackling is the transition of services from Oakville-Trafalgar Memorial Hospital to the New Oakville Hospital. "The amount of detail required to plan the transition from the current hospital to the new hospital is remarkable," concludes Val. "Over the next few years I will be working with individuals from every department in the hospital to plan this move. With the help of specialized professionals we will ensure that the transition occurs with as little interruption to hospital services as possible. The next seven years will without a doubt be very busy."



MASTER PLAN SUBMISSION

Halton Healthcare Services is eagerly awaiting the celebration of another milestone on the schedule timeline for the New Oakville Hospital. The organization is on the verge of submitting the Master Plan to the Ministry of Health and Long-Term Care for approval.

The Master Plan is a document that includes site analysis, program analysis and sustainability goal setting.

The process of developing the Master Plan for the New Oakville Hospital involved evaluation of different development options to best use the 50-acre site at Dundas and Third Line. This included planning for future site development, and proportioning and placing of clinical and support space within the building.

Some other issues that were taken into consideration during this phase included:

- Reduced travel distances between departments;

- Land conservation for future expansions on the site;
- Development of supportive patient and staff environments;
- Intuitive way-finding;
- Connections to the landscape; and
- Lots of daylight.

Taking all these important elements into consideration, the design team developed several possible models for the new hospital.

These models were developed as generic large hospital building types. The models were in no way a reflection of the final configuration of the facility, rather a starting point for discussions about possible layout.

The models were refined and then presented to managers from across the hospital during a session to assess each of the proposed options. The managers were asked to provide feedback and to rate the options based on their department's needs. The input garnered from this session helped to direct the ultimate direction of the project.

Finally, HHS weighed the pros and cons of each site strategy that was developed, taking into consideration the input received from user groups, and chose to move forward with the

option that will best suit the needs of our community. That is the Master Plan that will be submitted to the MOHLTC.

One important aspect to note is, that at this stage, the Master Plan does not represent a complete building design. The plan is only concerned with high-level planning that positions the building on its site. Design of individual rooms, colour of walls, size of storage rooms, etc. are not included. These issues will be tackled as the design continues to evolve over time.



NEXT STEPS...

Schematic Design

The schematic design phase is probably the most exciting and creative part of the project up-to-this-point.

At this stage the architects formulate conceptual floor plans and interior spatial relations to be used to direct the design work to follow.

CONTACT US

New Oakville Hospital News is designed and produced by the HHS Public Relations Department in association with the Oakville Hospital Foundation. If you would like to receive regular electronic updates about this exciting project, please send us an e-mail at

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