

# New Oakville Hospital News

Fall 2009

Financing FAQs  
pg 2

It's a Matter  
of Timing  
pg 2

New in the  
OTMH Lobby  
pg 2

We're Mocking  
It Up  
pg 3

A Vision for  
the Future  
pg 3

The New  
Oakville  
Hospital  
Capital  
Campaign  
pg 4



## Auxiliary to OTMH Pledges \$3 million to the New Oakville Hospital

The Auxiliary to the Oakville-Trafalgar Memorial Hospital (OTMH) recently announced their commitment of \$3 million to the New Oakville Hospital Capital Campaign. "This is the largest single pledge in the Auxiliary's 60 year history," said John Oliver, President and CEO, Halton Healthcare Services (HHS). "Not only do they donate the gift of time, every year they donate funds toward the purchase of essential hospital equipment. This early gift sets the stage for future fundraising efforts for the New Oakville Hospital."



L-R: Frank Lochan, Chair, Oakville Hospital Foundation Board of Directors; Mags Shorey, Chair, HHS Board of Directors; Doug Coate, President, the Auxiliary to OTMH; and John Oliver, HHS President & CEO.

The Auxiliary to OTMH has a long history of financial donations to the hospital. In 1955 the Auxiliary made their first pledge to OTMH with a \$20,000 donation toward the expansion of the hospital and in 1985 they made a five year pledge of \$1 million to support the expansion of the Intensive Care Unit. Most recently, the Auxiliary pledged \$1.25 million for OTMH's Critical Support Campaign which raised funds for the purchase of diagnostic imaging equipment. Over the past 60 years, the Auxiliary has donated more than \$6 million to purchase critical equipment for OTMH.

"The volunteers at OTMH are an integral part of our healthcare team. The marvellous roles they play in both direct and indirect patient care make a real difference in the lives of our patients," said Mags Shorey, Chair, Halton Healthcare Services Board of Directors. "Compassion, caring, looking out and providing for each other – these are

the values our volunteers model everyday at OTMH. On behalf of everyone at HHS I would like to take a moment to thank each of our volunteers for their commitment to our hospital."

"It's great to see such early support from our hospital community," stated Frank Lochan, Chair, Oakville Hospital Foundation Board of Directors. "Contributions from our closest supporters will play a key role as we embark on our \$60 million Capital Campaign to support the New Oakville Hospital."

The Auxiliary to the Oakville-Trafalgar Memorial Hospital is looking for people to help make a difference in the lives of hospital patients, through direct and indirect patient care. Find out how you can get involved by calling 905-338-4643, e-mail [lparente@haltonhealthcare.on.ca](mailto:lparente@haltonhealthcare.on.ca) or on the web at [www.haltonhealthcare.com](http://www.haltonhealthcare.com).

# Financing FAQs

## *How much will the new Hospital cost to build?*

The cost of the project will be established through a competitive bidding process. We want to obtain the most favourable, cost-effective proposals from future bidders and providing an estimate could undermine that opportunity.

## *How will the project be financed?*

Financing for our new Hospital will follow the provincial government's Alternative Financing and Procurement Model (AFP). Under this model, the private sector is responsible for the design, construction, financing and maintenance of the project. We will pay for the project over a 30-year term, a bit like paying a mortgage. The Hospital will remain publicly owned, publicly controlled and publicly accountable.

## *Will the community be asked to support the Hospital financially?*

Contributions from our community will be a vital part of the Hospital's Local Share Plan (LSP) which is the portion of funding for which a hospital and its community is responsible.

The provincial portion of eligible construction costs is 90%. Hospitals are responsible for 10% of the construction and development costs as well as 100% of the purchase of new and replacement furniture and equipment.

## *What is the Local Share?*

The local share refers to the portion of the project that is not funded by the provincial government and must be raised by HHS and the community.

## Possible Funding Sources:

- Revenue generating sources at the Hospital – eg. parking, and retail
- Capital Fundraising Campaign
- Support from local government

Contributions from the Oakville community and the efforts of the Oakville Hospital Foundation will be a vital component of the local share plan.

For more information about AFP projects, visit Infrastructure Ontario's website [www.infrastructureontario.ca](http://www.infrastructureontario.ca)

# It's a Matter of Timing

The next milestone in our timeline for the New Oakville Hospital is the Request for Qualifications (RFQ) which will be issued this fall. The RFQ invites companies to indicate their interest and qualifications for the project.

“Once all the RFQ submissions have been received we will work with the Ministry of Health and Long-Term Care and Infrastructure Ontario to evaluate each team and select three that will be placed on a short list,” explains Bill Bailey, Halton Healthcare's Vice President of Redevelopment. “The teams making submissions at the request for qualifications stage must demonstrate they have the design, construction, facilities management experience and financial strength to deliver a project of this size and complexity.”

The short-listed teams will be invited to respond to the next step in the procurement process, the Request for Proposals (RFP) stage, in 2010. The short-listed teams will then develop and submit comprehensive, detailed plans for the new facility and, following a review process, one team will be selected.

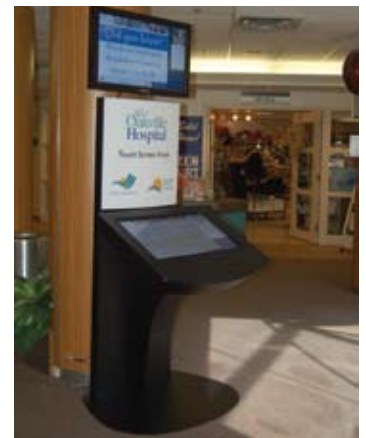
Once the contract is signed with the successful bidder, we expect construction to begin in 2011.

# New in the OTMH Lobby

The Oakville Hospital Foundation (OHF) and Halton Healthcare Services (HHS) are excited to launch the New Oakville Hospital touch screen kiosk located in the main lobby at OTMH.

In the kiosk you will find:

- An interactive conceptual site plan
- Answers to Frequently Asked Questions
- A listing of donors who have made pledges to the New Oakville Hospital Capital Campaign
- Names and bios of the volunteer leadership team who will help us achieve our capital campaign goal



In addition to the information specific to the New Oakville Hospital, you will find information about upcoming HHS and OHF events, such as public information sessions, and Foundation fundraising activities that you can support as well as information on current and upcoming initiatives at the hospital.

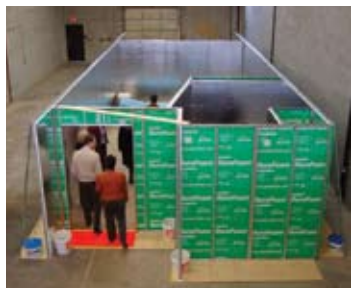
We hope you will have an opportunity to try out the new kiosk and encourage others to do so as well.

# We're Mocking It Up

Inpatient room design is a critical part of the new hospital's design. In addition to being the most common rooms in the hospital they are also the place where inpatients spend most of their time. As these rooms have a significant impact on the patient's overall recovery, planners often build 'mock-ups' so that designs planned on paper can be further refined.

Halton Healthcare Services' Redevelopment team have been busy working with hospital users and experienced consultants in developing a mock-up of a typical inpatient room on a medical unit.

"A mock-up is perhaps the most tangible and user-friendly way to imagine the final design and is really just a full-scale three-dimensional model of the final product," explains Doug McCann, Director, Planning and Design for the New Oakville Hospital. "Once a mock-up is constructed, hospital staff can walk through the space to get a sense of how the room will be used and experienced."



There will be two levels of mock-up for our new hospital; the 'rough' mock-up and the 'high fidelity' mock-up. The initial 'rough' mock-up is made from foam panels fastened together to serve as walls. This helps to give staff an idea of the size of the space and the feeling of being in the room and provides users and designers clues about the layout efficiency.

The 'high-fidelity' mock-up is a more precise representation of the finished design, using the same materials, finishes, lighting and even the same plumbing fixtures that will be used in the final room design. The proposed furniture and equipment will also be incorporated to make the vision of the room complete. In this 'high fidelity' version, users will be able to review and critique details such as the materials used, the mounting heights of instrumentation, sight-lines, and clearances for both users and the equipment.

The New Oakville Hospital's mock-up room is currently in the 'rough' stage of development, and focuses on the layout of the room and the angles of the walls including the location of the bed, washroom and the size of the door openings – all of which determine the feel and function of each of the areas within the room. Next steps are to move toward the design of the 'high fidelity' mock-up to allow users the opportunity to review practical elements such as the height of power outlets or the position of a sharps-disposal container. Most importantly the mock-up process allows for staff and users to identify any issues before the design is finalized and constructed.

"Building a new hospital offers a unique opportunity to rethink its most fundamental component; the patient's room," concludes Mr. McCann. "Through the mock-up process, we are working with users to refine the room design to ensure it supports patient and staff safety, promotes efficiency and productivity, and most importantly, creates a patient-centred environment that fosters healing."

The mock-up process will continue over the next few months. The final 'high fidelity' room is expected to be available for public tours in early 2010.

## A Vision for the Future

Our new hospital will be a leading-edge facility with an innovative and nurturing environment that will provide the highest quality of patient-centred care to the residents of Oakville. The design will focus on providing patients and families with comfortable accommodations that support their physical, mental and emotional needs while allowing space for advanced diagnostic and treatment equipment at the bedside.

The images below are examples of patient care areas in recently constructed hospitals. Halton Healthcare Services' Redevelopment team and a number of other hospital departments have spent time touring newly built hospitals and will use elements of current best practices from across North America to shape the design of our new hospital.



## Meet the Campaign Leaders

# The New Oakville Hospital Capital Campaign Volunteer Leadership Team



**Co-Chairs**

• Bill Cooper



• Eve Willis

### Honourary Chairs

- Bruce and Betty Birmingham

### Campaign Cabinet

- Perry Badham
- Bill Cooper
- Frank Lochan
- Dr. Lorne Martin
- Ed Minich
- Pierre Morrissette
- Kathy Mundy
- John Oliver
- John Paladino
- John Platt
- Dr. Neil Rau
- Mags Shorey
- Eve Willis
- Ruth Anne Winter

### Advisory Committee

- Paul Barrington
- Anita Boyce
- Kevin Boyce
- Rob Burton
- Ian Cockwell
- Gary Cook
- Jim D'Orazio
- Murray Farncombe
- Isabel Fox
- Wayne Fox
- Bruce Galloway
- Bonnie Jackson
- Terry Jackson
- Paul Lucas
- Don Pangman
- Peter Pritchard
- John Sleeman
- Lynton (Red) Wilson

New  
**Oakville  
Hospital**

### CONTACT US:

Halton Healthcare Services

Mailing Address:  
Attn: Public Relations  
327 Reynolds Street  
Oakville, Ontario  
L6J 3L7

Phone:  
905-845-2571, ext. 6788

Email:  
newoakvillehospital@  
haltonhealthcare.on.ca

Website:  
[www.newoakvillehospital.com](http://www.newoakvillehospital.com)

For more information about the New Oakville Hospital Capital  
Campaign visit [www.oakvillehospitalfoundation.com](http://www.oakvillehospitalfoundation.com)



Halton Healthcare